



PRIORITY INVESTMENT

The South Carolina Priority Investment Act (PIA) was signed into law in May 2007. The PIA amends Title 6, Chapter 29 of the South Carolina Code of Laws, also known as the South Carolina Local Government Comprehensive Planning Enabling Act of 1994. The legislation introduced the two new elements of Transportation and Priority Investment to the comprehensive planning process for South Carolina local governments. The Priority Investment Element encourages local governments to examine future capital improvement needs, as well as identify planned funding sources for these improvements in the coming decade. The Element also facilitates the coordination of major capital improvements and provides direction for implementing recommended strategies of the other plan elements that call for capital improvements.

In addition to encouraging local governments to plan for long-term capital improvement needs and financing, the Priority Investment Element encourages stronger intergovernmental planning and coordination. Specifically, the legislation calls for comprehensive plans to include: “a priority investment element that analyzes the likely federal, state, and local funds available for public infrastructure and facilities during the next ten years, and recommends the projects for expenditure of those funds during the next ten years for needed public infrastructure and facilities such as water, sewer, roads, and schools. The recommendation of those projects for public expenditure must be done through coordination with adjacent and relevant jurisdictions and agencies.”



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A. INTERGOVERNMENTAL COORDINATION

While many of the public facilities in the City of Camden are owned and maintained by the City, others are owned and maintained by entities such as Kershaw County, the State of South Carolina, Central Carolina Technical College, and the Kershaw County School District. Many improvements to capital facilities throughout the City have been and will continue to be accomplished through coordination and cooperation with a number of public and private entities. Regional solutions to needs shared by more than one jurisdiction or organization can result in greater efficiency and less cost to the taxpayers. Regional cooperation should be encouraged in setting priorities, identifying shared needs, and finding collaborative solutions, particularly where it is critical to the success of an initiative, such as in the development of a safe and efficient transportation network.

The South Carolina Priority Investment Act requires that the recommendation of capital improvement projects requiring public expenditure be done through “coordination with adjacent and relevant jurisdictions and agencies.” The Act defines adjacent and relevant jurisdictions and agencies as “those counties, municipalities, public service districts, school districts, public and private utilities, transportation agencies, and other public entities that are affected by or have planning authority over the public project.” Such coordination in the City of Camden entails written notification by the City Planning Commission or staff to adjacent jurisdictions and relevant agencies of proposed projects and the opportunity to provide comment. Adjacent and relevant jurisdictions and agencies identified as providing public facilities or related services within the City of Camden are listed in Table 9-1.

CAMDEN HIGH SCHOOL





TABLE 9-1. ADJACENT AND RELEVANT JURISDICTIONS AND AGENCIES

JURISDICTION/AGENCY	CAPITAL IMPROVEMENT/PUBLIC FACILITIES/SERVICES
RELEVANT AGENCIES	
Central Carolina Technical College	<ul style="list-style-type: none"> Camden area campuses of the 2-year postsecondary institution that is part of the S.C. Technical College System
Central Midlands Council of Governments (CMCOG)	<ul style="list-style-type: none"> Facilitates the Midlands Rideshare program that links commuters to carpooling opportunities
Central SC Alliance	<ul style="list-style-type: none"> Recruitment of capital investment and job creation in 9-county region that includes Camden and Kershaw County
Community Medical Clinic of Kershaw County	<ul style="list-style-type: none"> Non-profit family practice clinic provide free medical care for the underserved and uninsured in Camden and Kershaw County
Eat Smart Move More Kershaw County (ESMMKC)	<ul style="list-style-type: none"> Non-profit group coordinating efforts to support healthy eating and active living in Camden and Kershaw County Developed a Bicycle, Pedestrian, and Greenways Master Plan for Kershaw County Worked with City and County to place bicycle racks and “Share the Road” signs in locations along key bike routes
Historic Camden Foundation	<ul style="list-style-type: none"> Non-profit group that owns and operates the Battlefield of Camden Site and owns and the Historic Camden Revolutionary War Site
Kershaw County Airport Commission	<ul style="list-style-type: none"> Commission appointed by Kershaw County Council to manage the Kershaw County Airport
Kershaw County Community Medical Clinic	<ul style="list-style-type: none"> Non-profit, family practice medical clinic that provides healthcare to uninsured residents of Kershaw County
Kershaw County Library	<ul style="list-style-type: none"> Main Library Branch located in Camden
Kershaw County School District	<ul style="list-style-type: none"> 4K-12 schools Adult education Career and vocational education Camden Elementary and Middle Schools are partners in the “Safe Routes to School” program
Kershaw County Council on Aging	<ul style="list-style-type: none"> Nonprofit provider of services to senior citizens in Kershaw County Provider of congregate meals at sites in Camden and Bethune and meal delivery to homebound seniors Provides transportation for seniors to congregate meal sites and essential services
Kershaw County Board of Disabilities and Special Needs (BDSN)	<ul style="list-style-type: none"> Operates an activity center for persons with disabilities and special needs
Kershaw County Economic Development Office	<ul style="list-style-type: none"> Kershaw County department responsible for recruiting new industry, retaining and growing existing companies, and promoting and marketing Kershaw County globally
Kershaw Health Medical Center	<ul style="list-style-type: none"> Major healthcare provider with 121 acute care beds Kershaw County’s only hospital
LiveWell Kershaw	<ul style="list-style-type: none"> Non-profit group operating community healthcare satellite clinics in Kershaw County
RELEVANT AGENCIES, CONTINUED	
Santee-Lynches Regional Council of Governments (SLRCOG)	<ul style="list-style-type: none"> Regional transportation planning for most of Kershaw County Local government assistance Santee Lynches Area Agency on Aging and Aging and Disabilities Resource Center Santee Lynches S.C. Workforce Development Board Santee Lynches Water Quality Management Planning Emergency Management coordination and Hazard Mitigation Plan Community development - infrastructure improvements and affordable housing programs
Santee-Wateree Regional Transit Authority	<ul style="list-style-type: none"> Public transit provider
South Carolina Electric and Gas (SCE&G)	<ul style="list-style-type: none"> Provider of natural gas service in the County



TABLE 9-1. ADJACENT AND RELEVANT JURISDICTIONS AND AGENCIES

JURISDICTION/AGENCY	CAPITAL IMPROVEMENT/PUBLIC FACILITIES/SERVICES
State of South Carolina	<ul style="list-style-type: none"> S.C. Department of Transportation (SCDOT) - road maintenance and improvements for state roads and U.S. highways; statewide transportation planning S.C. Department of Parks, Recreation and Tourism (SCPRT) – funding for recreation facilities S.C. Department of Commerce – competitive Community Development Block Grants (CDBG) for non-entitlements S.C. Department of Health and Environmental Control (SCDHEC) – water and air quality permitting and management, public health
United Way of Kershaw County (UWKC)	<ul style="list-style-type: none"> Organization and its partners meet the human and social needs of the community by identifying and meeting human service challenges in Kershaw County
COUNTY AND NEIGHBORING JURISDICTIONS	
Kershaw County	<ul style="list-style-type: none"> Street addressing Coordination with City fire and police services E911 and all other dispatching for emergency services Coordination in areas of public facilities planning and implementation on county-wide basis to reduce redundancy and maximize resources C-fund allocation - County Transportation Committee
Town of Bethune	<ul style="list-style-type: none"> Coordination in areas of public facilities planning and implementation on area-wide basis to reduce redundancy and maximize resources
Town of Elgin	<ul style="list-style-type: none"> Coordination in areas of public facilities planning and implementation on area-wide basis to reduce redundancy and maximize resources
City of Columbia	<ul style="list-style-type: none"> Mutual aid agreement – law enforcement Coordination in areas of public facilities planning and implementation on area-wide basis to reduce redundancy and maximize resources
Richland County	<ul style="list-style-type: none"> Coordination in areas of public facilities planning and implementation on area-wide basis to reduce redundancy and maximize resources

B. FUTURE CAPITAL IMPROVEMENT NEEDS AND FUNDING SOURCES

A number of public infrastructure and facilities needs have been identified for the City of Camden for the coming decade through the development of the required elements of the Comprehensive Plan and other previously developed plans and studies. These capital improvements include those that will be funded and accomplished by the City, as well as projects that will be funded and accomplished by other public and private entities such as the Santee Lynches Regional Council of Governments, Kershaw County, and the Kershaw County School District.

The City of Camden must continue to explore new partnerships and funding sources to meet capital needs, while ensuring that the most critical needs are met. The top public infrastructure and capital investment priorities for the City of Camden in the coming decade include:

1. Provision and maintenance of public facilities to accommodate the needs of residents and businesses that meet applicable local, federal, and state requirements.
2. Provision of quality water, sewer, and electric services to existing and future customers.
3. Improvement and maintenance of police and fire service and facilities to increase public safety, protect properties, and lower ISO ratings.
4. Support the expansion, improvement, and maintenance of transportation facilities and services that



- meet the needs of City residents and support economic growth and development.
5. Promotion of economic growth and development to create jobs, increase sustainability, and strengthen the local tax base.
 6. Support for Pre-K through 12 and higher education, including Central Carolina Technical College.

Anticipated funding from federal, state, and local sources for public infrastructure and facilities during the next ten years is outlined in Table 9-2.

TABLE 9-2. ANTICIPATED ANNUAL FUNDING SOURCES

FUNDING SOURCE	DESCRIPTION	PRIORITY ADDRESSED	ANTICIPATED ANNUAL FUNDING*
City of Camden General Fund	Annually appropriated funds primarily for day-to-day expenses, such as administration and operation, provided by valorem taxes levied on real and personal property	1, 3	\$9,931,041 ¹
City of Camden Project Improvement Fund	Annually appropriated restricted funds for special projects, grant matching, and capital improvements provided by ad valorem taxes levied on real and personal property	1, 5	\$488,700 ¹
City of Camden Paving Fund	Annually appropriated restricted funds for road paving and associated projects, provided by ad valorem taxes levied on real and personal property	4	\$368,700 ¹
City of Camden Utility Fund	Dedicated enterprise fund for electric, water and wastewater activities	2, 5	\$32,658,570 ¹
C- Funds	Funds derived from a user tax on gasoline sales as allocated by the State to each county; local funds are allocated by County Transportation Committee for improvements to state and local roads and bridges, resurfacing, and other eligible transportation projects	4	\$1,473,600 ³
Kershaw County 1% Education Improvement Sales Tax	Special sales tax approved in 2016 that will be levied for 15 years to pay for the bond referendum for school improvements in the Kershaw County School District	6	\$129,000,000 Over 15 years per the 2016 bond referendum ²
SLRCOG Transportation Improvement Program	Transportation improvement program that includes capital transportation projects for federally funded transportation facilities and transit projects	4, 5	\$3.209 million in annual Guideshare funding for FY 2017-2022 for the Santee Lynches region ⁴
Federal, State and Private Grants	Funding granted for specific purposes such as economic development, community development, recreation	2, 4, 5	\$131,666 ⁶
SCDOT Transportation Alternatives Program	State transportation funds allocated for non-traditional transportation related activities such as bicycle and pedestrian facilities and pedestrian streetscaping	4, 5	\$1.83 million for areas with population over 5,000 in FY 2018; up to \$400,000 per project, with 20% local match ⁵

* Anticipated funding based on recent funding levels

SOURCES: ¹2017-2018 CITY OF CAMDEN BUDGET; ²KERSHAW COUNTY SCHOOL DISTRICT, AUGUST 2017
³SCDOT, S.C. SECONDARY "C" PROGRAM APPORTIONMENT OF FUNDS FOR FY 2016-17; ⁴SLRCOG, 2017-2022 TRANSPORTATION IMPROVEMENT PLAN, MAY 2018; ⁵SCDOT, S.C. TRANSPORTATION ALTERNATIVES PROGRAM, 2018;
⁶CITY OF CAMDEN FY 2016 FINANCIAL STATEMENT, 2017.



CAMDEN CITY HALL



C. CITY OF CAMDEN FACILITIES

The City of Camden owns and maintains a number of public properties. An in-depth description of the City’s public facilities is included in Chapter 7 – Community Facilities. Major facilities are listed in Table 9-3.

TABLE 9-3. MAJOR CITY OF CAMDEN FACILITIES

FACILITY	LOCATION
Camden Archives and Museum	1314 Broad Street
Camden City Hall	1000 Lyttleton Street
City Arena	420 Broad Street
Fire Station 1	1000 Lyttleton Street
Fire Station 2	2701 Liberty Hill Road
Old Armory	1034 West DeKalb Street
Police Station	816 DeKalb Street
Price House	724 Broad Street
Wastewater Treatment Plant	175 Bramblewood Plantation Road
Water Treatment Plant (on Lake Wateree)	2082 John G. Richards Road
Camden Tennis Complex	823 Campbell Street

Key public infrastructure and facilities needs have been identified by the City of Camden for the next decade. Projects intended to meet these needs are listed by City Department in Table 9-4. Each project includes the year for which the project is planned, a description of the project, estimated cost, and anticipated funding sources.



TABLE 9-4. CAMDEN PLANNED CAPITAL FACILITIES PROJECTS, 2018-2028

YEAR*	PROJECT	ESTIMATED COST*	ANTICIPATED FUNDING SOURCES*
CITY HALL			
2019	City Hall - upgrades and addition for the court room and fire department	\$3,000,000	General Fund/Project Improvement Fund
POLICE DEPARTMENT			
2018	Police Department – window/door replacement	\$35,000	City General Fund
2019	Police Department – paving, drainage improvement (rear of building)	\$40,000	City General Fund
PUBLIC WORKS AND UTILITIES – WATER			
2019	Mill Street – replace water line from York to DeKalb, 1,800 feet of 6” line	\$200,000	City Utility Fund
2020	Precipice Road – new water line loop, 17,500’ of 12” line and 850’ of 14 “ line	\$1,000,000	\$500,000 City Utility Fund with match
2020	DeKalb Street – replace water line from Mill to Rippondon, 1,200’ of 8” line	\$230,000	City Utility Fund
2021	Fairfax Drive – replace water line, 1,200’ of 6” line	\$180,000	City Utility Fund
2022	Windsor and Norden Drive - replace water line, 1,200’ of 6” line	\$180,000	City Utility Fund
PUBLIC WORKS AND UTILITIES - WASTEWATER			
2018	Ancrum Road Lift Station - new pumps and controls	\$250,000	City Utility Fund
2018	New sewer camera system	\$133,000	City Utility Fund
2018	New Ehrenclou sewer pump station and associated gravity and force main lines	\$1,150,000	City Utility Fund
2019	Cool Springs Lift Station – new pumps and controls	\$275,000	City Utility Fund
2020	McRae Road Lift Station – new pumps and controls	\$285,000	City Utility Fund
PUBLIC WORKS AND UTILITIES - ELECTRIC			
2018	Truck Route line re-locations - Phase 2, Boykin Road	\$329,000	City Utility Fund
2018	Truck Route line re-locations – Phase 1, Chestnut Ferry Road	\$995,000	City Utility Fund
2018	Campbell Street (York to DeKalb) – Convert overhead electric to underground	\$600,000	City Utility Fund
2018	Campbell/DeKalb Street intersection – Convert overhead electric to underground	\$265,000	City Utility Fund
2018	Fire Tower Road to Dusty Bend substation – Construct second circuit to Springdale Plaza business area; Phase 2	\$275,000	City Utility Fund
2018	Knights Hill Road to Springdale Plaza business area; Phase 3	\$457,000	City Utility Fund
2019	Truck Route line re-locations – Phase 3, York Street	\$1,100,000	City Utility Fund
2019	Campbell Street (DeKalb to Laurens Street) – Convert overhead electric to underground	\$1,000,000	City Utility Fund
2019	Campbell Street (Laurens to Chestnut) – Convert overhead electric to underground	\$550,000	City Utility Fund
2020	West Camden Substation - property purchase for construction of substation	\$250,000	City Utility Fund
2020	DeKalb Street (Mill to Rippondon) – Convert overhead electric to underground	\$1,475,000	City Utility Fund
2020	Smart Grid management system – Phase 2	\$400,000	City Utility Fund
2021	West Camden Substation – Phase 1, construction of structure, purchase and installation of 1st transformer	\$750,000	City Utility Fund



TABLE 9-4. CAMDEN PLANNED CAPITAL FACILITIES PROJECTS, 2018-2028

YEAR*	PROJECT	ESTIMATED COST*	ANTICIPATED FUNDING SOURCES*
2021	West Camden Substation - installation of transmission line to and from new substation	\$350,000	City Utility Fund
2021	West Camden Substation - installation of distribution lines for substation	\$250,000	City Utility Fund
2021	York Street (Ehrenclou to Broad Street) – Convert overhead electric to underground	\$1,600,000	City Utility Fund
2025	West Camden Substation – Phase 2, completion of structure, purchase and installation of 2nd transformer	\$750,000	City Utility Fund

*Estimated project year, cost, and anticipated funding sources are subject to change

D. KERSHAW COUNTY FACILITIES IN CAMDEN

Kershaw County owns and maintains a number of public properties located within the City of Camden. These facilities are detailed in Chapter 7 – Community Facilities. Phase I of the Kershaw County Facilities Study completed in 2013 includes an assessment of conditions and identification of short term needs of one to three years out. Phase I identified immediate needs and estimated costs for meeting the facility needs of each County building. While extensive work has been done to meet the short term work plan, additional needs remain for many County facilities. Table 9-5 provides the estimated cost and percentage of work completed to date for each County facility located within the City of Camden.

TABLE 9-5. KERSHAW COUNTY FACILITIES STUDY 2013 - COST SUMMARY FOR CRITICAL ISSUES

BUILDING	RECOMMENDATION – IMMEDIATE NEEDS	TOTAL ESTIMATED COST	% COMPLETED TO DATE
Government Center	HVAC replacement and general repair	\$402,100	60%
Courthouse	New addition and major renovation	\$11,491,600	25%
Detention Center	New addition and renovation	\$8,001,900	45%
DJJ/PPP Building	Roof replacement and ADA upgrade	\$149,000	20%
Health Department	ADA upgrades and renovations	\$196,300	20%
Airport Terminal Building	ADA upgrade and general repair	\$176,600	80%
Library (Camden)	HVAC replacement, ADA upgrades, general repairs	\$479,600	65%
Armory Building	Major renovation and ADA upgrade	\$1,094,600	0%
Agricultural Building	Major renovation and ADA upgrade	\$1,742,900	25%
Recreation Offices	Major renovation and parking improvements	\$823,000	85%
AA Building	ADA upgrade and general repair	\$72,400	85%
Home Economics Building	ADA upgrade and general repair	\$45,000	65%
Totals		\$24,675,000	---

SOURCES: KERSHAW COUNTY FACILITIES STUDY, 2013; KERSHAW COUNTY PLANNING AND ZONING AND BUILDING MAINTENANCE DEPARTMENTS, 2017



E. TRANSPORTATION AND ROADS

Planning to meet current and future transportation needs is accomplished through programs at the state, regional, and local levels in South Carolina. For the City of Camden, transportation planning and funding allocations are provided by the South Carolina Department of Transportation (SCDOT) and the Santee Lynches Regional Council of Governments (SLRCOG). Funding for transportation projects is also provided through the City's Paving Fund and is available through State allocated C-funds.

1. CITY OF CAMDEN PAVING FUND

The Camden City Council allocates 10.2 mills of property tax revenues to the City's Paving Fund each year. The Paving Fund is used for transportation projects, including road maintenance, paving, sidewalks and crosswalks. For FY 2016-2017, funding allocated for these purposes is \$368,700.

2. KERSHAW COUNTY ROAD MAINTENANCE FEE

By ordinance, Kershaw County assesses an annual road maintenance fee of \$35 per vehicle, paid at the time vehicle taxes are due. Funds generated by this fee are used for road maintenance, repaving, and road paving projects. The ordinance also requires that a percentage of the fees collected are to be allocated to any municipality in the County that has a road maintenance program. As the only municipality in Kershaw County currently with a maintenance program, the City of Camden receives a percentage based on fees collected for vehicles within the City. In FY 2015-16, Kershaw County received \$1.8 million in road maintenance fees, of which \$147,810 was allocated to Camden in fees collected for vehicles within the City. The annual road maintenance fee allocation is a key source of funding for the City of Camden's paving fund.

3. REGIONAL RURAL TRANSPORTATION PROGRAM

Roads and transportation-related facilities are an integral asset of local governments. As the designated transportation agency for the non-urbanized area of the Santee Lynches Region, the SLRCOG is responsible for carrying out the rural transportation planning process for Clarendon, and Lee counties and the non-urbanized areas of Kershaw and Sumter counties. As the designated transportation agency, the primary responsibilities of the SLRCOG are to: 1) Develop a Long Range Transportation Plan (LRTP) to provide the 25-year transportation vision for the rural area; and 2) Develop a Transportation Improvement Program that lists specific projects for which federal funds are anticipated.

As noted in the SLRCOG 2040 Long Range Transportation Plan and detailed in the City of Camden Transportation Element, the primary transportation issues in the City of Camden include six intersection improvement projects. One project is related to pedestrian safety and two are system improvements to sections of U.S. Highway 1. The installation of a sidewalk and bike lane on a portion of Haile Street is on the list, along with replacement of SWRTA fleet vehicles. Corridor project feasibility studies are included for four roadways including a portion of U.S. Highway 1 from the Wateree River to Woodward Airport, I-20 at exit 98 and Black River Road, Black River Road from U.S. Highway 521 to Cleveland School Road, and S.C. Highway 97 from Camden to Lake Wateree.



The SLRCOG Transportation Improvement Program (TIP) is the region's six-year transportation improvement program for all projects or program areas receiving federal funding, including bridge replacements, congestion mitigation and air quality, interstate maintenance and upgrades, roadway resurfacing, safety, transportation alternatives, primary and secondary road system upgrades, and federal lands projects. The 2017-2022 TIP for the Santee Lynches region was most recently amended in May 2018. The TIP outlines a six-year program of federally funded transportation capital projects. Table 8-8 in the Transportation Element lists 16 TIP projects that are located in or will have an impact on the City of Camden. Project totals are \$17,798,000 for FY 2017, \$9,802,000

CAMDEN TRUCK ROUTE PROJECT



for FY 2018, \$7,786,000 for FY 2019, \$113,000 for FY 2020, and \$7,133,000 in 2021. These projects include planning and engineering, right-of-way acquisition, and construction, as well as transit vehicle acquisition for the Kershaw County Council on Aging and the Kershaw County Disabilities and Special Needs Board. Of particular note is the completion of the Camden Truck Route at a budgeted cost of \$8.497 million. Construction is underway on all three segments of the Truck Route, with completion anticipated in September 2018 for segment 2 and in December 2018 for segments 1 and 3.

4. SCDOT TRANSPORTATION ALTERNATIVES PROGRAM

The City of Camden is eligible for transportation enhancement funding under the Transportation Alternatives Program (TAP) administered by SCDOT. TAP projects are federally-funded, community-based projects that provide opportunities for local governments to pursue non-traditional transportation related activities such as pedestrian and bicycle facilities and pedestrian streetscaping projects that might not otherwise be possible. TAP provides funding on a reimbursement basis as part of the Federal-aid Highway Program funded through the Fixing America's Surface Transportation Act (FAST) program. Transportation Alternatives funds generally account for 80% of the total project cost, with a 20% local match requirement.

Available program funding from SCDOT is provided in three population-based divisions. Urbanized areas with a population of more than 200,000, also known as Transportation Management Areas (TMA), are eligible to compete for a share of nearly \$3 million designated for urbanized areas of the State. Jurisdictions with populations of less than 200,000 and greater than 5,000 have a designated funding pool of \$1.83 million. The SCDOT has designated \$2.6 million for areas with a population less than 5,000. The City of Camden, with a population of 6,838, is currently eligible in the second category. Projects proposed by governmental bodies such as Camden that located in areas outside of Transportation Management Areas are considered under the statewide program, with distribution of funds determined by the SCDOT Commission. Such projects are limited to a maximum of \$400,000.



5. C-FUND ALLOCATION

C-Funds are derived from a statewide 2.66 cent per gallon user tax on gasoline sales that are deposited in the County Transportation Fund and allocated to the counties through a formula based on vehicles registered and miles of road within each county. At least 25% of the allocated C-Funds must be spent on SCDOT roads, with the remaining 75% eligible for projects associated with the local transportation system. At the local level, C-Funds are available for local paving or improvements to county roads, street and traffic signs, and other road and bridge projects, as well as construction, improvements, or maintenance on the State highway system. Resurfacing, sidewalk construction, and drainage improvements may also be accomplished with C-Funds.

Each county has a County Transportation Committee with its members appointed by the county legislative delegation. The Kershaw County Transportation Committee has the authority to decide which transportation projects will be funded, including those submitted by the municipalities. The FY 2016-2017 C-Fund apportionment for Kershaw County was \$1.473 million.

F. PUBLIC K-12 SCHOOLS AND INSTITUTIONS OF HIGHER EDUCATION

Public infrastructure and facilities needs related to education in the City of Camden are primarily addressed by the Kershaw County School District and Central Carolina Technical College.

The Kershaw County School District operates eleven elementary schools, four middle schools, and three high schools, providing educational services for more than 10,800 students. Camden Elementary School, Camden Middle School, and Camden High School are located within the City of Camden, with a total enrollment of 2,340 students in 2016. The District also provides a Continuous Learning Center for middle and high school students diagnosed with challenging emotional needs. The District's Applied Technology Education Campus (ATEC) enables students in grades 10 through 12 to achieve industry-recognized certifications in twelve different occupational programs. The District also offers adult education in the form of high school equivalency classes and career readiness instruction and testing at its ATEC facility.

Significant upgrades are underway in response to aging school facilities, changing instructional requirements and educational needs, and recent and projected growth in the Kershaw County School District. Over the last ten years, the District's \$102.2 million school construction program included the construction of two new middle schools, wellness facilities at all three high schools, a new elementary school, and two elementary school renovation projects. Phase II of the facilities upgrade includes a new Applied Technology Education Campus; three new elementary schools (including Camden Elementary School); and improvements, additions, or renovations to the high schools, three middle schools, and four elementary schools; as well as renovations and safety improvements to the high school stadiums. In November 2016, Kershaw County voters approved a penny sales tax that will fund the \$129 million bond referendum to implement the Phase II construction program. Groundbreaking ceremonies were held in May 2017 for the three new elementary schools – Camden Elementary, Lugoff Elementary, and Wateree Elementary. Construction on these new schools is expected to be completed in late 2018.



Central Carolina Technical College (CCTC) is one of 16 public, two-year colleges in the South Carolina Technical Education System. The Kershaw County CCTC campus was opened in downtown Camden in 2001. In 2010, an extension of the Kershaw County campus opened in the Steeplechase Industrial Park as part of a planned master campus. Enrollment at the two campuses totals more than 450. The new \$10 million, 40,000 square foot campus includes classroom and lab space, along with incubation space for start-up businesses.

G. WATER, WASTEWATER TREATMENT AND ELECTRIC FACILITIES

Not only is a reliable and accessible network of public and private utilities and infrastructure essential for individuals, it is vital to businesses and service providers. Access to adequate water, wastewater treatment, and electric services is critical to the suitability of an area for future residential development, and is a key factor weighed by industries and businesses when considering a site to locate or expand operations.

Residential development outside of water service areas must utilize wells, adding to the initial cost of each residential unit. Many businesses and industries require the reliability and access to water that only a public utility can provide. The City of Camden provides water service to approximately 6,900 customers, with a service area that includes all properties within the City and some adjacent areas. The City pumps raw surface water from Lake Wateree to the City Water Treatment Plant (WTP) on John G. Richards Road. The Plant has a capacity of six million gallons per day. Water is distributed through more than 166 miles of water mains and transmission lines and is stored in four elevated storage tanks. Camden sells excess water at wholesale to Kershaw County and the Lee County Regional Water Authority, also known as Cassatt Water. The City's WTP is currently undergoing a \$2 million replacement of the gaseous chlorine system with a hypochlorite system for disinfection and installation of a new activated carbon system to help improve taste and reduce odor issues. Water facility projects planned for the next ten years are listed in Table 9-4.

The availability of sewer service is requisite for higher density residential development, educational and health care facilities, as well as the location or expansion of business and industry. The City of Camden provides wastewater treatment to more than 3,950 customers, with a service area that includes all properties within the City and areas outside of the City northward along S.C. Highway 97 and eastward between U.S. Highways 1 and 521. Wastewater is collected through 84 miles of gravity lines and 10.94 miles of sewer force main and lift stations for treatment at the City's Wastewater Treatment Plant (WWTP) on Bramblewood Plantation Road. Treated wastewater is discharged into the Wateree River. At a cost of approximately \$35 million, construction on the City's new wastewater treatment facility was completed in February 2014, increasing capacity from 3 million to 4 million gallons per day (MGD). Wastewater treatment facility projects planned for the next 10 years are listed in Table 9-4.

The availability of affordable electricity is critical to the quality of life of area residents and in attracting and retaining employers. The City of Camden provides power to approximately 11,000 customers, including all properties within the City as well as several adjacent unincorporated areas. Camden's system includes approximately 340 miles of overhead and underground electric lines and three electric substations that are connected by fiber optic cable. As a public provider of electricity, the City strives to keep rates as low as possible, with current rates ranking among the County's lowest. Planned electric service upgrades and maintenance projects through 2028 are listed in Table 9-4.



CAMDEN WASTEWATER TREATMENT FACILITY



H. RECREATION FACILITIES

In April 2012, the Kershaw County Recreation Department completed a new Recreational Master Plan for Kershaw County that recommended capital improvements for the coming decade. Building upon the previous Recreational Master Plan completed in 2002, the Plan was prepared as a guide to assist Kershaw County in developing parks and recreation programs through 2022. The Plan noted the need for upgrades and additional facilities, recommending 12 five-year capital improvement projects projected to total \$25.7 million. A number of these recommended projects located within the City of Camden have been completed, including improvements to Larry Doby and Seaboard Parks, renovations to the County Parks and Recreation administrative offices, and renovations to the City Arena to accommodate basketball and special events. Remaining Camden capital improvement projects identified in the 2012 Recreational Master Plan include improvements to Woodward Park and the addition of a dome enclosure and splash pad for the Aquatic Center. The projected cost for these projects totals nearly \$2.8 million. With limited available funding both locally and through other sources, projects that have been completed to date have been significantly scaled back from the original recommendations.

The City of Camden recently completed the Tennis Center of Camden that features 16 tennis courts, including two stadium courts, plus a club house, pro shop, office, public restrooms, and a large shaded porch. Designed to accommodate tournament play, the complex also includes 14 pickleball courts and a walking trail along the perimeter of the site.



I. COORDINATION AND NOTIFICATION

As required by the provisions of the South Carolina Priority Investment Act, the City of Camden will notify and coordinate with adjacent jurisdictions and relevant agencies when recommending projects for the expenditure of funds for public infrastructure and facilities. The City consulted Kershaw County, adjacent jurisdictions, and relevant agencies throughout the development of the Priority Investment Element for the City of Camden (Table 9-1). These consultations addressed current public capital facilities and past, on-going, and future capital facilities projects that currently serve or are planned to serve the residents and employers of the City of Camden. A draft of the Priority Investment Element was also sent to each identified jurisdiction and agency for review and comment prior to adoption. In addition, existing plans from other jurisdictions or agencies that impact the provision of capital facilities and related services for City residents were consulted and have been incorporated by reference in the appropriate elements of the Comprehensive Plan.

Representatives from applicable City departments, members of the Transportation Element Committee, and representatives from adjacent and relevant jurisdictions and agencies as identified in Table 9-1 were included in the Priority Investment Element Committee. In addition to providing capital improvement programming and project details, committee members also conducted the initial review and revision of the Priority Investment Element.



J. GOALS, OBJECTIVES AND STRATEGIES FOR IMPLEMENTATION

GOALS/OBJECTIVE/STRATEGIES	ACCOUNTABLE AGENCY	TIME FRAME
GOAL 9.1. IDENTIFY AND PRIORITIZE LONG-RANGE PUBLIC INFRASTRUCTURE AND CAPITAL FACILITIES NEEDS.		
OBJECTIVE 9.1.1. ASSESS AND UPDATE PUBLIC INFRASTRUCTURE AND FACILITIES NEEDS AND PRIORITIES.		
<i>STRATEGY 9.1.1.1.</i>		
Conduct a periodic review of public infrastructure and facilities needs.	City of Camden Adjacent Jurisdictions Relevant Agencies	On-going
<i>STRATEGY 9.1.1.2.</i>		
Prioritize identified public infrastructure and facilities needs within the City.	City of Camden	On-going
<i>STRATEGY 9.1.1.3.</i>		
Coordinate with adjacent jurisdictions and relevant agencies regarding public infrastructure and facilities needs, the prioritization of these needs, and projected costs.	City of Camden Adjacent Jurisdictions Relevant Agencies	On-going
OBJECTIVE 9.1.2. SUPPORT ADJACENT AND RELEVANT JURISDICTIONS AND AGENCIES IN PLANNING FOR FUTURE PUBLIC INFRASTRUCTURE AND FACILITIES NEEDS.		
<i>STRATEGY 9.1.2.1.</i>		
Support and participate in the efforts of Kershaw County in planning for future public infrastructure and facilities needs.	City of Camden Kershaw County	On-going
<i>STRATEGY 9.1.2.2.</i>		
Support and participate in the efforts of adjacent jurisdictions in planning for future public infrastructure and facilities needs.	City of Camden Neighboring Jurisdictions SLRCOG	On-going
<i>STRATEGY 9.1.2.3.</i>		
Support and participate in the efforts of relevant agencies in planning for future public infrastructure and facilities needs.	Kershaw County Schools/CCTC State and Federal Agencies Non-profits Economic Development Aging and Social Services Healthcare Providers	On-going
GOAL 9.2. PURSUE FUNDING AND PARTNERSHIPS TO SUPPORT IDENTIFIED PUBLIC INFRASTRUCTURE AND FACILITIES NEEDS.		
OBJECTIVE 9.2.1. MAXIMIZE EXISTING RESOURCES AND EVALUATE ALTERNATIVE FUNDING METHODS TO SUPPORT NEEDED PUBLIC INFRASTRUCTURE AND FACILITIES.		
<i>STRATEGY 9.2.1.1.</i>		
Continue to allocate funding for appropriate capital facilities needs through the City and County budgeting processes, as appropriate and feasible.	City of Camden Kershaw County	On-going
<i>STRATEGY 9.2.1.2.</i>		
Explore the use of alternative funding sources such as impact fees and a local option sales tax for capital projects.	City of Camden Kershaw County	On-going
<i>STRATEGY 9.2.1.3.</i>		
Seek additional funding opportunities from federal, state, and local granting agencies and private sources for needed public infrastructure and facilities needs.	City of Camden	On-going
<i>STRATEGY 9.2.1.4.</i>		
Leverage local resources to provide matching funds for grant opportunities.	City of Camden	On-going
<i>STRATEGY 9.2.1.5.</i>		
Explore the possibility of utilizing C-Funds for eligible transportation projects in the City.	City of Camden Kershaw County CTC	2019



GOALS/OBJECTIVE/STRATEGIES	ACCOUNTABLE AGENCY	TIME FRAME
OBJECTIVE 9.2.2. COLLABORATE AND PARTNER WITH OTHER LOCAL GOVERNMENTS AND RELEVANT AGENCIES TO MEET PUBLIC INFRASTRUCTURE AND FACILITIES NEEDS.		
<i>STRATEGY 9.2.2.1.</i>		
Seek opportunities to partner with the County and appropriate agencies and jurisdictions on grant and other funding opportunities to strengthen proposals and reduce overhead costs and duplication of effort.	City of Camden Kershaw County Adjacent/Relevant Jurisdictions Relevant Agencies	On-going
<i>STRATEGY 9.2.2.2.</i>		
Encourage public/private partnerships to facilitate the provision of needed public infrastructure and facilities.	City of Camden Kershaw County Relevant Agencies Private Partners/Developers	On-going
GOAL 9.3. COORDINATE WITH ADJACENT JURISDICTIONS AND RELEVANT AGENCIES IN PLANNING FOR CAPITAL IMPROVEMENTS.		
OBJECTIVE 9.3.1. NOTIFY AND COORDINATE WITH ADJACENT AND RELEVANT JURISDICTIONS AND AGENCIES WHEN RECOMMENDING PROJECTS FOR THE EXPENDITURE OF FUNDS FOR PUBLIC INFRASTRUCTURE AND FACILITIES.		
<i>STRATEGY 9.3.1.1.</i>		
Coordinate with adjacent and relevant jurisdictions and agencies on updates to the City of Camden <i>Priority Investment Element</i> .	City of Camden Planning Commission Kershaw County Adjacent Jurisdictions Relevant Agencies	On-going
<i>STRATEGY 9.3.1.2.</i>		
Consider existing plans from adjacent jurisdictions and relevant agencies when considering and recommending public infrastructure and facilities projects that require the expenditure of public funds.	City of Camden	On-going
<i>STRATEGY 9.3.1.3.</i>		
Support and participate in the efforts of adjacent jurisdictions and relevant agencies in planning for future public infrastructure and facilities needs.	City of Camden	On-going



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